



# Global Heritage Review

VOL 4. 2011

## THE MULTIPLIER EFFECT

Enabling Community Development  
And Positive Human Impact Across  
The Developing World

### GÖBEKLI TEPE, TURKEY

Preserving the Birthplace of Religion:  
Cover Story in National Geographic



## Dear Valued Friends and Supporters of Global Heritage,

Since our founding in 2002, your support has enabled Global Heritage Fund (GHF) to protect, preserve and sustainably develop 18 of the most significant and endangered global heritage sites in 12 countries – all in communities living on less than \$2-3 a day.

GHF's *Multiplier Effect* leverages precious donations and grants from you, our supporters, to catalyze and multiply critical new income, jobs, businesses, long-term investments and new economic opportunities for local communities to alleviate poverty, build capacity and enable a *cycle of success* in sustainable preservation.

By preserving our priceless and irreplaceable heritage sites in the world's poorest places, we are ensuring a bright future for local people and their communities, many with few other economic alternatives, across the developing world.

In the past nine years, our approach has produced \$100 million in new economic investment and income in developing regions. That is just the start. This past year, GHF:

- Began work to preserve the world's earliest religious temple at Göbekli Tepe in Turkey;
- Reached \$4 million in co-funding with PACUNAM to establish the Mirador Archaeological and Nature Preserve in Guatemala;
- Secured \$300,000 from USAID, Citi Foundation, Grupo Bolivar and local partners for conservation and community development at Ciudad Perdida in Colombia;
- Opened Banteay Chhmar to the public, Cambodia's most important satellite Khmer Kingdom archaeological site; and
- Launched Global Heritage Network (GHN), an innovative early warning and threat monitoring system that convenes experts from all corners of the globe.

One of our donors wrote succinctly about our conservation and human impact:

"Global Heritage has a very strategic approach to conservation that saves sites and returns them to glory. Their vision is working with local communities, NGOs and governments in ways to empower local stakeholders to pick up and manage the project on a long-term basis – so sites will be around for centuries."

Our *Preservation by Design*<sup>®</sup> methodology – which combines long-range planning, world-class science, local community engagement and ongoing monitoring – creates heritage sites that usher in jobs, sustainable industries, infrastructure improvements and educational opportunities that benefit disenfranchised communities.

Heading into 2012, GHF is planning a new \$20 million campaign, the GHF Challenge, to multiply our global impact and save our most endangered and significant global heritage sites—*before they are gone forever*.

This is an ambitious goal, but it is well within our reach.

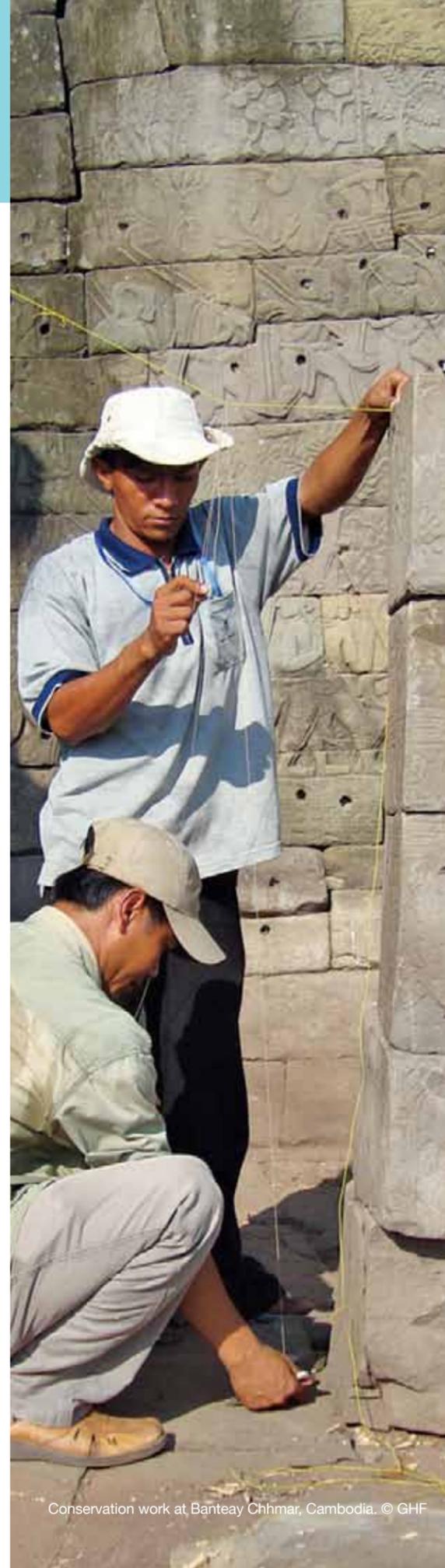
Right now, GHF is carefully selecting and protecting the next Angkor (Banteay Chhmar), the next Machu Picchu (Chavín de Huántar), the next Tikal (Mirador) and the next Leptis Magna (Cyrene) — sites across the developing world that can stimulate major economic growth in poor regions.

None of our success would be possible without your generous support, and we look forward to working closely together to save our endangered global heritage for future generations.

With sincere appreciation,



**Jeff Morgan**  
Executive Director



Conservation work at Banteay Chhmar, Cambodia. © GHF

## FEATURES

*GHF's Multiplier Effect*

Göbekli Tepe, Turkey – *Birthplace of Religion*

Mirador, Guatemala – *Cradle of Maya Civilization*

Marcahuamachuco, Peru – *Newest GHF Project*

## UPDATES FROM THE FIELD

Ciudad Perdida, Colombia

Banteay Chhmar, Cambodia

## LAUNCHING GLOBAL HERITAGE NETWORK (GHN)

### GHF TRAVEL 2012

China – May

Cambodia-Laos – August

Turkey – September

Peru – October

## SUPPORT GHF

Join The Conservation Society

Join The International Council



Global Heritage Fund

Global Heritage Fund (GHF) is an international heritage conservancy established to protect, preserve and sustain the most significant and endangered cultural heritage sites in the developing world.

GHF works together with local communities and in-country partners to save their cultural heritage treasures and multiply their economic, educational and environmental benefits for future generations.

GHF's *Multiplier Effect* is made possible by working closely with local communities and a global network of experts to provide catalytic funding using our holistic *Preservation by Design*<sup>®</sup> methodology – planning, science, community and partnerships - to protect and preserve endangered heritage sites and maximize income, employment and investment in communities and regions around GHF Projects.

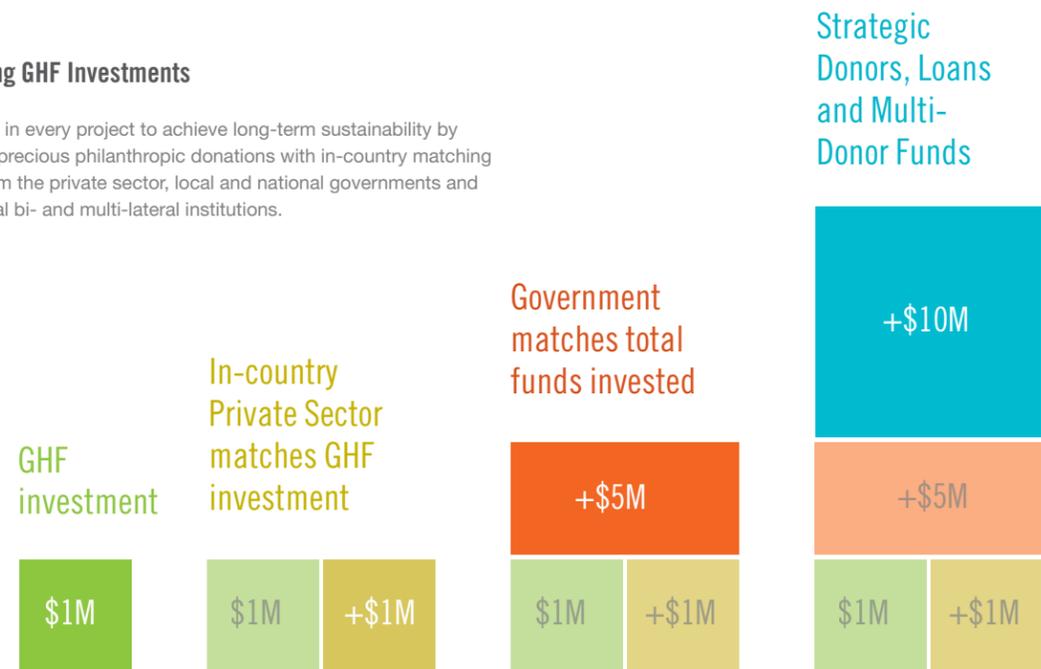
Since 2002, GHF has six completed and twelve in-progress projects at global heritage sites which have generated over \$100 million in new economic investment and income in developing regions to alleviate poverty.

[www.globalheritagefund.org](http://www.globalheritagefund.org)

# GHF'S MULTIPLIER EFFECT

## Leveraging GHF Investments

GHF works in every project to achieve long-term sustainability by leveraging precious philanthropic donations with in-country matching funding from the private sector, local and national governments and international bi- and multi-lateral institutions.



GHF's model and catalytic investments creates a ripple effect that allows our partners and donors to continue a legacy of innovation that began centuries ago at these irreplaceable sites.

### GHF's Multiplier Effect Impacts

- Stakeholder Engagement Involving Local Communities
- Long-Term Planning and Enforcement
- World-Class Site Preservation
- New Income and Employment

- New Investments in Infrastructure, Education and Social Development
- Co-Funding and Partnerships for Sustainability
- Increased Global Recognition and Funding
- Regional Economic Development and Human Impact

Giving to GHF has an immediate impact, encouraging additional investment and involvement that helps preserve these special places for future generations.

# PRESERVATION BY DESIGN®

Preservation by Design® is GHF's integrated conservation and development methodology — an adaptable framework that combines long-range planning, conservation science, community engagement, partnerships and monitoring and evaluation. Led by our Senior Advisory Board and supported by our Global Heritage Network (GHN) of experts and GHF Project Directors, *Preservation by Design* incorporates the latest methods and technologies, combined with a partner-driven conservation strategy, to increase the prospects for long-term successful and sustainable conservation efforts.



# HUMAN IMPACT



Mirador conservation team and rangers pose with the former President of Guatemala, Oscar Berger. © FARES

Felipe Maroquin was born in the Peten, just outside the gateway of Mirador, into a poor family that lived in a one-room house with white-washed mud walls and an aluminum roof that creaked in the wind. He was one of three children who all slept together in beds along each wall just feet away from their mother.

Felipe was one of the many villagers who were under-educated and unemployed and struggled to survive as chicleros, xateros, and looters in the gateway communities of the nearby archaeological sites in the heart of the Maya Biosphere.

Felipe joined the Mirador project in 2004 when he heard about entry level jobs working with archaeologists and others who are trying to preserve Mirador. The project was led by Dr. Richard Hansen and supported by Global Heritage Fund to create an economically sustainable 810,000-acre archaeological and wild-life preserve that would rival nearby Tikal.

Key to their strategy was working with the local community and leveraging the local talents of its people. Felipe is ex-

cited as he knows Mirador well, having been through it many times.

Felipe began his new journey into conservation from exploitation. Beginning as a laborer for the project, growing into a mason, then foreman, Felipe rapidly proved he was a leader and highly capable. Now he is a head conservator for the priceless Preclassic architecture of Mirador.

Today, with GHF's support, Mirador has a dedicated Guide Association with 85 certified guides from the local community providing mules, cooking and encampments, as well as 90-plus Mirador Rangers, not previously employed. Four hundred families now directly benefit from the over 3,500 visitors exploring Mirador.

With hundreds of temples and pyramids needing conservation and maintenance throughout Mirador and Guatemala, Felipe Maroquin's steady work has enabled him to put his children in school, and his daughter Izabel now has a Bachelors of Sciences degree and is beginning as a college teacher at the Centro Universitario de Peten.



Felipe Maroquin has become a lead conservator for the Mirador project made possible with GHF's critical support. © FARES

The Multiplier Effect at work, bringing entire communities out of poverty and securing long-term jobs and new income for local families and their children.

"It's impressive that they're able to deal with so many sites — and work with other constituents well. A lot of stakeholders are at odds with each other in Guatemala. They've been able to do things there that have surprised people."

- Laney Thornton



Göbekli Tepe, Turkey. © GHF

# GÖBEKLI TEPE, TURKEY

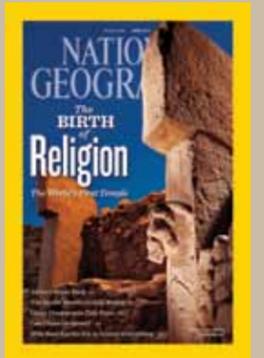
*Working to Preserve the Birthplace of Religion*

## Göbekli Tepe Featured in National Geographic

June 2011 Cover Story Showcases Dr. Klaus Schmidt and Göbekli Tepe in Southeastern Turkey

### Preserving the Birthplace of Religion

GHF is funding the conservation and community development work to preserve the world's oldest temple, built 6,000 years before Stonehenge. In the June 2011 cover story, Göbekli Tepe and Dr. Klaus Schmidt, archaeologist and GHF Partner in Conservation, were featured showcasing the site's cleanly shaped limestone pillars carved with bas-reliefs of animals—a cavalcade of gazelles, snakes, foxes, scorpions, and ferocious wild boars. Göbekli Tepe's circular temples were built over 11,000 years ago, seven millennia before the Great Pyramid of Giza and National Geographic wrote it is "the oldest known example of monumental architecture—the first structure human beings put together that was bigger and more complicated than a hut. When these pillars were erected, so far as we know, nothing of comparable scale existed in the world."



To support GHF's conservation and sustainable development of Göbekli Tepe in Turkey, please write us at [support@globalheritagefund.org](mailto:support@globalheritagefund.org).

## The world's oldest known ceremonial center, built 6,000 years before Stonehenge.

At the beginning of the year, we announced one of our most exciting projects to date: a multi-year partnership with the German Archaeological Institute (DAI) to conserve Göbekli Tepe, the world's oldest man-made religious sanctuary.

Led by archaeologist Klaus Schmidt, the DAI has been studying Göbekli Tepe since 1994. The site, located atop a mountain ridge in southeastern Turkey, contains monolithic T-shaped pillars erected by prehistoric people who had not yet developed metal tools or even pottery. The elaborately carved stones, believed to be anthropomorphic symbols based on arms and hands depicted at their sides, are arranged in circles throughout the site, with a taller pair of pillars standing in the center of each circle.

As the structures are excavated, they also must be protected, and GHF Göbekli Tepe ushers in the first conservation program in the site's history. In partnership with the DAI, German Research Foundation (DFG), Şanlıurfa Municipal Government

and the Turkish Ministry of Culture and Tourism, our goals are to prepare a Site Management and Conservation Plan, construct a shelter over the exposed archaeological features, train local community members in guiding and conservation, and help Turkish authorities secure UNESCO World Heritage status.

In June 2011, Göbekli Tepe was featured on the cover of National Geographic in an article titled "The Birth of Religion." The story profiled Dr. Schmidt, project director at Göbekli Tepe, and discussed the significance of the site's massive pillars, which are reshaping today's ideas about the Neolithic Revolution and the dawn of civilization.

As detailed in the article, Dr. Schmidt believes that modern accepted theories about the Neolithic Revolution—that it was driven by the emergence of agriculture, with civilizations and religion following—can be proven wrong by Göbekli Tepe, an ancient ceremonial site miles away from any sign of habitation, agriculture or water source.

"The project can find money for research, but we don't easily get money for conservation. Global Heritage Fund is an ideal partner because they have experience from Çatalhöyük, they have experience from this period — mainly for conservation, and for the presentation of the site to the public."

**Dr. Klaus Schmidt, German Archaeological Institute and Director of GHF Göbekli Tepe Project**

"Twenty years ago everyone believed civilization was driven by ecological forces," Dr. Klaus Schmidt said. "I think what we are learning is that civilization is a product of the human mind... In 10 or 15 years, Göbekli Tepe will be more famous than Stonehenge. And for good reason."



Stabilization of the pillars. © GHF



Conservation at Mirador Guatemala. © FARES



Marcahuamachuco, Peru. © GHF

## SAVING MIRADOR - THE CRADLE OF MAYA CIVILIZATION

The Year of the Maya is 2012. At El Mirador, GHF has made major progress in opening the world's largest ancient Maya city to the public and preserving its priceless Preclassic cities, pyramids, temples and causeways.

With the *Year of the Maya* set to begin in 2012, GHF Mirador has made giant strides toward protecting this 2,500-year-old Cradle of Maya Civilization.

GHF's *Preservation by Design* methodology has been well executed over the past six years at Mirador, greatly enhancing the long-term protection of this nearly one-million-acre cultural and natural preserve in the heart of the Maya Biosphere, home to Mesoamerica's oldest and largest Pre-classic archaeological sites.

### PLANNING

The new Mirador Master Plan has been published in Spanish and English, a process that involved over 60 stakeholders and Guatemalan government ministries led by PACUNAM. The Mirador Plan will guide conservation, development priorities and budget over the next decade to ensure the long-term sustainability of the world's next must-see cultural heritage site.

### CONSERVATION

GHF approved a \$350,000 budget to complete major conservation of some

of Mirador's most important structures, including La Danta (the largest pyramid by volume in the world), El Tigre, and the Great Central Acropolis, a colossal architectural complex that served as the city's center. El Mirador, Guatemala's largest ancient city, is now open to the public for the first time with top quality signage.

### COMMUNITY

GHF and FUNDESA (Foundation for the Development of Guatemala) have secured \$1.2 million for community development and training to improve tourism, lodging and services at Mirador. The park now employs more than 60 certified guides and 90 certified rangers, and hundreds of new jobs have been created thanks to the 3,500-plus visitors who are using the Mirador Guide Association, local restaurants, tour operators and lodging. In addition, a new water system is now operational for the village of Carmelita and the site of El Mirador.

### PARTNERSHIPS

With PACUNAM and the Prince Albert of Monaco Foundation, GHF co-host-



ed the opening of "Maya: From Dawn to Dusk," an historic exhibition at Quai Branly museum in Paris. In April, Prince Albert visited Mirador and signed an agreement to support PACUNAM, which has raised over \$2 million from 14 companies and families in Guatemala. The newest members of PACUNAM—one of the most successful conservation initiatives in the country's history—are Samsung and Banco Occidental.

### GLOBAL RECOGNITION

In May 2011, Smithsonian magazine published "El Mirador, the Lost City of the Maya," a 14-page cover story detailing the findings of Project Director Dr. Richard Hansen. Also, Discovery Channel will feature Mirador in its first 3D film this fall.

## MARCAHUAMACHUCO, PERU - GHF'S NEWEST PROJECT

### PROTECTING THE NEXT MACHU PICCHU

100 years after the rediscovery of Machu Picchu, it is time to celebrate and conserve Peru's other cultural heritage sites.

We are excited to announce our newest project is at Marcahuamachuco, an ancient site regarded by many archaeologists as the "Machu Picchu of the North."

Located in Peru's La Libertad region at an altitude of 3,200 meters, Marcahuamachuco is one of the largest and most complex archaeological sites in the northern highlands. With its massive walls and impressive stone structures that predate the imperial expansion of the Inca and the Huari Empires, the site has intrigued and attracted travelers and researchers since Colonial times.

Its construction dates back to around 400 AD, and before being conquered by the Inca, it became northern Peru's most important political, economic and military center. Over many centuries, it has been damaged by natural factors and a lack of surveillance, but it remains one of the country's most important archaeological sites.

GHF's local partner for the project is the Unidad Ejecutora Marcahuamachuco (UEM), which since March has been conducting emergency repairs at the site, clearing vegetation and placing wooden supports for damaged walls. Currently, the UEM team includes 24 local workers from the town of Huamachuco. The UEM also organized a recent photography exhibition in Trujillo featuring images of Marcahuamachuco and conservation progress.

With excellent potential to become one of the first UNESCO World Heritage sites in the northern highlands of Peru, Marcahuamachuco will provide a major focus for economic development in an area with few opportunities for local communities.

### A NEW CONSERVATION LEADER ALEJANDRA FIGUEROA



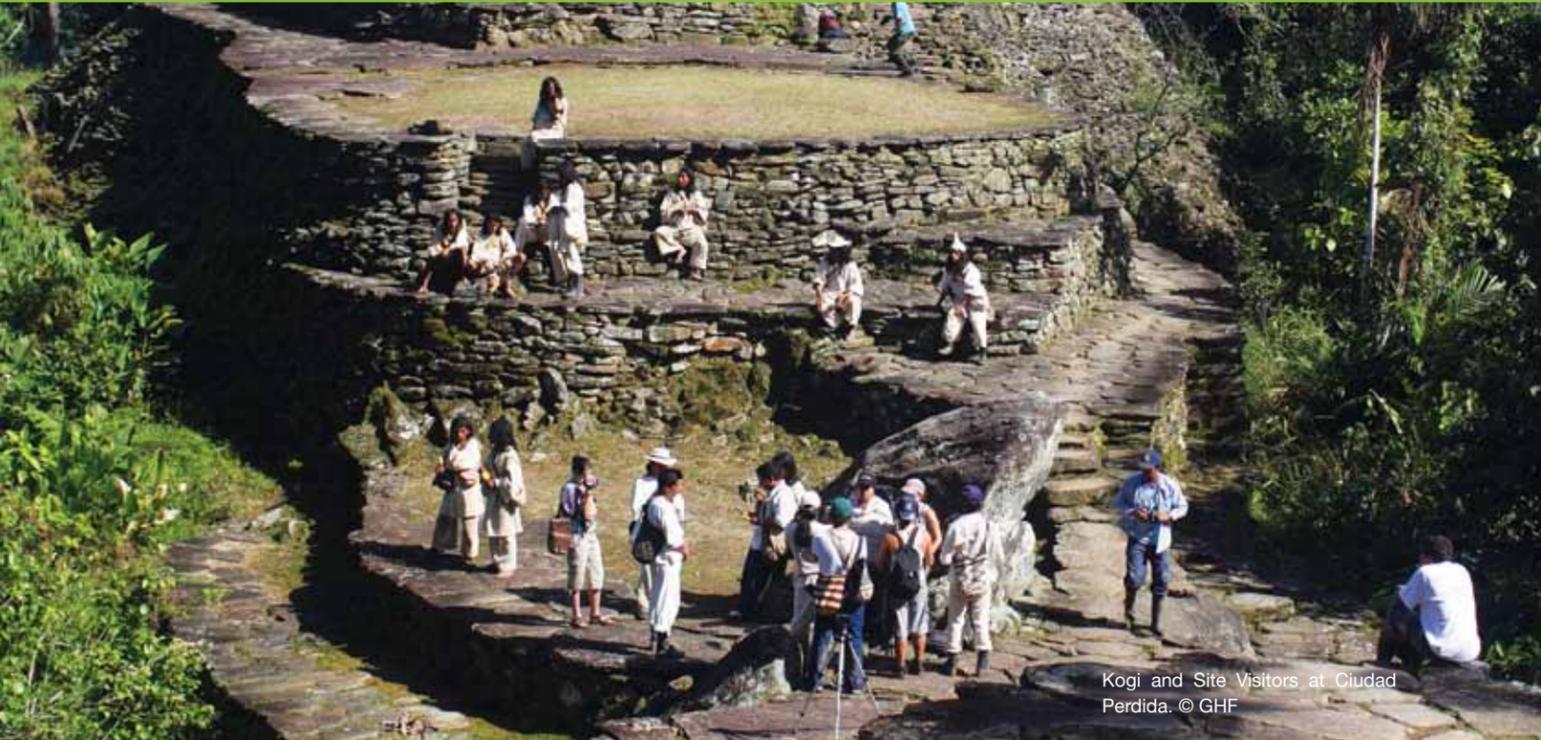
Alejandra holds an M.A. in Applied Anthropology from Northern Arizona University, renowned for its studies in heritage management. She has worked for over 16 years in archaeology and conservation and was a former national director in the Ministry of Culture.

*"The GHF project represents a unique opportunity to use the latest technology to protect and preserve Marcahuamachuco, and to create a new management model in Peru combining public and private efforts to protect archaeological heritage."*

*"My personal stake in the preservation of Marcahuamachuco is twofold: as an archaeologist, I want to see the site protected and prepared to survive for many generations. As a Peruvian citizen, I cannot ignore the many needs of my country's population, and the desire for improving their quality of life."*

*Marcahuamachuco has great potential to become a major tourist attraction, and also to strengthen the bond between people from Huamachuco and their cultural heritage and Peru's past—a process that hopefully will allow us to better understand our present and shape our future."*

Alejandra Figueroa, Project Director, GHF Marcahuamachuco



Kogi and Site Visitors at Ciudad Perdida. © GHF

## CIUDAD PERDIDA, COLOMBIA

Ciudad Perdida is the “Lost City” of Colombia’s Santa Marta Mountains. Today, thanks to a USAID-Patrimonio Natural grant focused on capacity building and community development, the community has been empowered and local stewardship is on the rise.

In February 2011, GHF and the Fundación de Investigaciones Arqueológicas y Ambientales Tayrona (FIAAT) were awarded a \$157,000 grant by the USAID-Patrimonio Natural Conservation Landscapes Program in Colombia. The grant focuses on community development and capacity building along the trail leading to Teyuna-Ciudad Perdida Archaeological Park and is already helping to solve a number of basic issues outside the scope of the Colombian Park Service and Colombian Institute of Anthropology and History (ICANH)’s respective jurisdictions.

Capacity building activities follow a three-pronged strategy focused on local guides, schoolchildren and cattle ranchers:

- In total, 60 guides and 11 community members have been trained in Wilderness First Aid, Risk Management and Cultural Heritage.
- At the local school, with the help of our in-country partner OPEPA, we have helped to create an EcoClub with activities for 47 children. These include setting up a trash collection system and micro-business for the trail, a school garden and farm, and other similar activities aimed at raising environmental and cultural awareness from an early age.

- An extended workshop on silvopasture systems for cattle ranchers focused on better management practices for pasture areas, improving cattle feed using locally available forage, and diminishing the expansion of pastures.

To improve the trail and lodges, the USAID-Patrimonio Natural funds are helping to set up septic tanks and gray water treatment systems designed and approved by the Colombian Park Service in order to bring them up to Best Practices in Ecological Tourism standards and avoid creek and river contamination. A total of 16 “firewood saving” stoves, four per lodge, are also being built to diminish demand for firewood caused by rising visitation. Basic trail signage has also set up along 15 kilometers of trail. In addition to these activities, a 35-meter-long suspension bridge will be built over the Buritaca River at a particularly dangerous crossing where a French tourist recently lost his life in a flash flood.



Conservation work at Banteay Chhmar, Cambodia. © GHF

## BANTEAY CHHMAR, CAMBODIA

A new sustainable model for Angkorian conservation is emerging at a long-forgotten Khmer temple complex in northwestern Cambodia.

Hidden for centuries in the remote jungles of northern Cambodia, Banteay Chhmar is one of the great architectural masterpieces of Southeast Asia and the Khmer Kingdom. Today, the ancient temple complex is one of the country’s leading candidates for UNESCO World Heritage nomination and the site of one of Asia’s most important conservation projects.

### PLANNING

A Banteay Chhmar Master Plan is currently in development with more than 40 experts, stakeholders and Cambodian government ministries working together. The Banteay Chhmar Plan will define the core archaeological site and buffer zone to ensure legal protection, facilitate crucial government investment, and guide long-term conservation, development and budgets over the next decade.

### CONSERVATION

GHF approved a \$300,000 budget for major conservation of Banteay Chhmar’s ancient Khmer temples, engraved walls and unique face towers. An all-Khmer team of young and enthusiastic professionals has been assembled to conserve and repair the temple complex and establish appropriate conservation technology. New walkways now enable visitors to

safely and unobtrusively tour the site, which is open to the public with top quality guides from the local community.

### COMMUNITY

GHF Europe supports Community Based Tourism (CBT), a locally run organization in charge of improving and promoting tourism and cultural heritage preservation at Banteay Chhmar. CBT is supported by GHF in the areas of community revenue diversification through tourism, conservation training and capacity building, English language and hospitality training, solid waste management, and home-stay improvements through micro-loans.

### PARTNERSHIPS

GHF helped to establish the Cambodia Heritage Fund, which today comprises 10 companies who share our deep commitment to conserving this endangered global heritage site. Members include Acleda Bank, ANZ, British Business Association of Cambodia, Cellcard, Envotech, Kookmin Bank, Raffles Hotels, River Books, Sciaroni & Associates, SongSaa Resorts and Sterling Project Management. Other strategic partners of GHF Banteay Chhmar include Heritage Watch, Friends of Khmer Heritage (FOKSI) and the Archaeological Institute of America (AIA).

### GLOBAL RECOGNITION

The New York Times, BBC and CNN have all featured GHF Banteay Chhmar, which is leading a new model for responsible and sustainable conservation across Cambodia. Many other media outlets, both online and print, have also written about Banteay Chhmar—“the next Angkor Wat.”

## LAUNCHING GHN

### Early Warning and Threat Monitoring System for Cultural Heritage Sites in the Developing World

Since launching in March 2011, Global Heritage Network (GHN) has been enjoying steady growth in membership and participation. To date, over 800 heritage professionals have joined, and over 200 sites now have high resolution multi-date satellite imagery.

Over 50 Site Coordinators are populating GHN with data, maps, photos and videos, and a growing number of Site Monitors are providing on-the-ground current State of Conservation Assessments.

GHF is equipping our project teams worldwide with advanced software, databases and equipment to enable state-of-the-art Geographic Information Systems (GIS), 3D modeling and design, mapping and planning.

Learn more: [ghn.globalheritagefund.org](http://ghn.globalheritagefund.org)

#### GHN Sponsors:



### Support GHN: Fund a GHN Toolkit

For a \$5,000 donation, GHF can provide a complete GHN Toolkit to our project team that includes:

- Laptop Computer
- Ashtech GPS Unit
- Nikon GPS Camera
- GIS Database
- Mapping and Analysis Software donated from Autodesk, ESRI, Google, ITT valued at over \$50,000.

Help us save our endangered global heritage by sponsoring a GHN Toolkit. To learn more, see:

[http://globalheritagefund.org/ghn\\_toolkit](http://globalheritagefund.org/ghn_toolkit)

## UPCOMING GHF TRIPS

GHF offers unique opportunities to visit the most endangered sites in the developing world and see first hand how GHF is working with local communities to protect them.

GHF invites our International Council and Leadership Council members to join us to visit GHF Projects with our Project Directors, some of the most famous archaeologists in the world,

to see progress in conservation and community development.

All GHF Travel is by invitation only.

In 2012, GHF will have four exclusive itineraries for our supporters and their invited guests.

#### CHINA



*Ancient Treasures – Walled Cities, Temples and Grottos*

#### CAMBODIA-LAOS



*Beyond Angkor: Khmer Kingdom Sites of Cambodia and Laos*

#### TURKEY



*Ancient Anatolia: The World's Earliest Cities and Temples*

#### PERU



*Beyond Machu Picchu: Chavin de Huantar and Marcahuamachuco*

To learn more about GHF Trips, visit: [globalheritagefund.org/travel](http://globalheritagefund.org/travel)

## SUPPORT GHF

### Join the Conservation Society

The Conservation Society is a community of individual donors who contribute annual gifts of \$1,000 and more. You will receive exclusive invitations to GHF special events, updates on GHF Projects, and recognition in our biennial report and other publications.

#### Benefits for Conservation Society Members include:

- 1) GHF's Quarterly E-Newsletter, the Global Heritage Review, and other Email updates.
- 2) Access to GHF Online Communities, including Heritage on the Wire Blog and Global Heritage Network Membership.
- 3) Recognition in GHF's Biennial Report.
- 4) A copy of GHF's Book, *Saving Our Global Heritage*.
- 5) Priority Tickets for GHF Events and Galas.
- 6) Invitations to GHF Roundtables, Special Events and Educational Seminars.
- 7) Exclusive Invitations to GHF Webinars with Conservation Experts.

#### Conservation Society Levels

- Explorer Circle: \$1,000 - \$2,499
- Patron Circle: \$2,500 - \$4,999
- Guardian Circle: \$5,000 - \$9,999

### Join the International Council

The International Council is comprised of distinguished international business, philanthropic and civic leaders who support Global Heritage Fund's mission to save endangered global heritage sites in developing countries.

#### Benefits for International Council Members (In addition to Conservation Society Benefits):

- 1) Exclusive invitations to GHF Travel throughout the world to GHF Projects.
- 2) Exclusive invitations to GHF *Forums on Cultural Heritage in the Developing World*. Upcoming Forums include May 3rd, 2012 with Asia Society in New York, and in San Francisco in 2013.

International Council Level: \$10,000 - \$24,999



GHF International Council members reviewing GHF's Artisan Revitalization Program in Pingyao Ancient City, China. © GHF

To donate to GHF, visit: [globalheritagefund.org/donate](http://globalheritagefund.org/donate)

### Support a GHF Preservation Fellow

For \$2,500 a year per Fellow, donors can directly support an emerging leader in conservation working at global heritage sites in the developing world. GHF Preservation Fellows undertake a field season focused on cultural heritage preservation and community development. Their work can significantly help in implementing *Preservation by Design* towards the long-term sustainable preservation of endangered global heritage sites in the developing world.

Support a GHF Preservation Fellow with a gift of \$2,500 or more. To learn more, see: <http://globalheritagefund.org/fellowship>

## 2011 FELLOWS



CIUDAD PERDIDA, COLOMBIA





# Global Heritage Fund

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## Coming Soon! The GHF Photo Contest

Visit our facebook page for more details.



## Global Heritage Network

Join the Global Heritage Network of heritage preservation professionals working on satellite monitoring and conservation around the world.  
[ghn.globalheritagefund.org/join](http://ghn.globalheritagefund.org/join)

**Preserving heritage globally.  
Changing lives locally.**

Cover Photo: Nico Becker, DAI

